## Wilbanks Partners Diversity Recruiting



### Leadership In Diversity Recruiting

Wilbanks Partners LLC is a leader in Diversity Recruiting, having led major initiatives in this area in the last decade at three major investment firms. The results were both in the "C" Suite, including a Chief Investment Officer, the Heads of Distribution for two different firms, as well as multiple placements at the investment analyst and portfolio manager level for another major East Coast suburban investment company.

- Outstanding track record of success recruiting diversity candidates to leadership roles, as about 50% of our successful candidates since 2011 have represented diverse cohorts.
- Guarantee a diverse slate, but measure success only through the final hire.
- Work closely with the management team to minimize unconscious bias and counterproductive micro-messaging in the recruiting process.
- Sourcing networks include contacts from over two decades of relationship building with diversity cohort organizations such as NASP, OUT Leadership, Wall Street Women's Alliance, Toigo Foundation, etc.
- Extensive public speaking and publishing track record on the topic (see our blogs, "<u>Building a Diverse Workforce in the Investment Business</u>," July 2016, and "<u>Unconscious Bias in New Hire Compensation Profitability Expectations vs. Gender Pay Bias</u>," November 2018).
- Hosted Women's Leadership Forum of 80 female CEOs from II300 firms from 2013-2015.



# Selected Representative Diversity Recruitments

### Asset & Wealth Management

#### **Board of Directors**

Major Global Private Equity Firm

Member, Board of Directors & Chair of

Audit Committee

Major Independent Investment Firm

Member, Board of Directors

Global Public Investment Mgmt Firm

Member, Board of Directors

Large Mutual Fund

Independent Trustee (3)

Major Financial Services Industry

Association

Member, Board of Directors

#### CEO / COO

Major Family Office
Chief Executive Officer
Large Family Office
President & CEO

#### **Corporate Officers**

Major Independent Investment Firm
Head of International Audit
Major Wealth Management Firm
MD & Chief Risk Officer
Mid-Sized Global Investment Manager
Director of Human Resources
Mid-sized Independent Investment
Manager
Chief Human Resources Officer

#### **Chief Investment Officer**

Major Regional Bank

CIO – Investment & Wealth Mgmt

Significant UHNW Boutique Private Bank

Chief Investment Officer

Major Pension Fund

Director of Alternative Investments

Major Community Foundation

Chief Investment Officer

Large Family Office

Director of Investments

Large Family Office

Head of Investments & Portfolio

Administration

#### **Equities**

Major Independent Mutual Fund Firm MD & Head of Quant. Equity Investing Sr. Quantitative Research Analyst (3) Global Macro Economist (2)

#### **Fixed Income**

Large International Insurance Company Senior Credit Portfolio Manager Senior Credit Research Analyst

#### **Technology and Operations**

Major Independent Investment Firm EVP, Operations & Implementation, Retirement Business
Middle Office Software Company Product Manager

#### **Institutional Sales & Marketing**

Major Independent Investment Firm

EVP & Division Executive,

Defined Benefits Administration

Leading ESG Investment Firm

SVP & Head of Pension Sales

Mid-Size Global Equity Manager

Partner & Head of Marketing and Client

Service

Major Investment Firm

VP & Chief Marketing Officer – Inst'l
Investment Analytics Software Company

Head of Sales

Major Global Asset Management Firm Senior Institutional Equity Sales Specialist & Client Portfolio Manage

#### **Retail Sales & Marketing**

Leading ESG Investment Firm EVP & Head of Distribution Head of Internal Sales Desk Major Global Asset Management Firm SVP & Head of Retail Marketing Major Investment Firm VP & Chief Marketing Officer - Retail Major Global Asset Management Firm SVP - Digital Marketing Major Investment Management Firm Director & Chief Marketing Officer -Digital and Social Media Significant UHNW Boutique Private Bank Managing Director & Head of Client Service Mid-sized Investment Firm



ETF Product Manager

### **Diversity Search Strategies**

- "The only measure of diversity recruiting success is in the final hire."
- Write and audit job descriptions carefully, avoiding biased language.
- Introduce diversity cohorts in the jury early in the interview process and make sure all jury members are aligned in messaging.
- Work closely with jury members on interview techniques and recruiting processes to minimize unconscious bias and counterproductive micro-messaging.
- Specifically target sourcing and referencing initiatives toward diverse cohorts early in the search process. See the following list of associations with which we maintain frequent contact or of which we are a supporting member, including attendance at association conferences and speaking engagements.

Wilbanks Partners LLC: Leadership in Diversity Recruiting



### Wilbanks Partners Diversity Cohort Association Relationships

100 Women in Finance / 100 Women in Hedge Funds

<u>Ascend</u>

Asian American Insurance & Financial Professional Assoc.

Asian Women in Business (AWIB)

Association of African American Financial Advisors

Association of Asian American Investment Managers

Association of Black Foundation Executives (ABFE)

Association of Latino Professionals for America (ALPFA)

CEOAction / Black Corporate Directors Conference

CFA Institute's <u>Driving Change Initiative</u>

CFA Institute's Women in Investment Mgmt Initiative

Council of Urban Professionals

Disability:IN

Diverse Corporate Directors Coalition (DCDC)

The Diversity Project

**Effective Leadership Council** 

Ellevate Network

Financial Women's Association

Girls Who Invest

Girls with Impact

The Global Impact Investing Network (GIIN)

**INROADS** 

**Invest in Girls** 

**INvolve** 

JumpStart Advisory Group

JUST Capital

Latino Corporate Directors Association (LCDA)

Management Leadership for Tomorrow (MLT)

MMI Gateway to Leadership / Gateway Foundation

National Association of Asian MBAs (NAAMBA)

National Association of Securities Professionals (NASP)

National Black MBA Association (NBMBAA)

Native American Finance Officers Associates (NAFOA)

Neythri

NICSA Diversity Project North America

**OUT Leadership** / Quorum

The Partnership, Inc.

The Robert Toigo Foundation

**SOCAP Global** 

South Asian Women's Professional Network (SAWPN)

Sustainability Accounting Standards Board (SASB)

TiE Global (The IndUS Entrepreneurs)

**UN Principles for Responsible Investment Initiative** 

US Sustainable Investment Forum (US SIF)

**Wall Street Bound** 

Wall Street Women's Alliance (WSWA)

**Women Corporate Directors** 

Women in ETFs

Year Up

**Zolio** Women's Investment Competition



### **Diversity Search Strategies**

➤ Recognize where there is opportunity, as certain functions have more diversity, and certain diverse cohorts more open to change, than others.

	Board of Directors	CEO / COO	CIO	Portfolio Manager / Analyst	Corporate Officers*	Institutional Sales	Retail Sales	Retail Marketing	Tech & Ops
Size of Candidate Pool									
Size of Diversity Pool									
Ease of Recruitment									

<sup>\*</sup> Corporate Officers include finance, administration, legal, risk/compliance, and human resources functions.